

TURNOVER					
<i>Euro Million</i>	2020*		2021		Var.
Infrastructures	26,157	94 %	25,972	93 %	-0.7%
Industrial Services	149	1 %	230	1 %	+55.0%
Services	1,555	6 %	1,643	6 %	+5.6%
Corporation / Adjustments	(7)		(8)		+0.0%
TOTAL	27,853		27,837		-0.1%

EBITDA					
<i>Euro Million</i>	2020*		2021		Var.
Infrastructures	26,157	94 %	25,972	93 %	-0.7%
Industrial Services	129	9 %	92	6 %	n.a.
Services	61	4 %	88	5 %	n.a.
Corporation / Adjustments	(59)		(57)		
TOTAL	1,384		1,598		+15.5%

EBIT					
<i>Euro Million</i>	2020*		2021		Var.
Infrastructures	1,253	87 %	1,476	89 %	+17.8%
Industrial Services	128	12 %	91	8 %	n.a.
Services	21	2 %	45	4 %	n.a.
Corporation / Adjustments	(62)		(59)		
TOTAL	941		1,084		+15.2%

ORDINARY NET PROFIT					
<i>Euro Million</i>	2020*		2021		Var.
Infrastructures	855	85 %	1,008	88 %	+17.9%
Industrial Services	128	12 %	91	8 %	n.a.
Services	21	2 %	45	4 %	n.a.
Corporation / Adjustments	(62)		(59)		
TOTAL	941		1,084		+15.2%

AWARDS					
<i>Euro Million</i>	2020*		2021		Var.
Infrastructures	24,461		34,682		+41.8%
Services	1,375		1,789		+30.1%
TOTAL	25,836		36,471		+41.2%

BACKLOG					
<i>Euro Million</i>	Dec 20*		Dec-21		Var.
		months		months	
Infrastructures	57,724	26	64,379	26	+11.5%
Services	2,701	21	2,883	21	+6.7%
TOTAL	60,425	25	67,262	26	+11.3%

NET DEBT					
<i>Euro Million</i>	Dec 20*		Dec-21		Var.
Infrastructures	955		800		n.a.
Industrial Services	479		4,501		n.a.
Services	(173)		(113)		-34.6%
Corporation / Adjustments	(3,081)		(3,179)		+3.2%
TOTAL	(1,820)		2,009		-210.4%

* Data restated for the reclassification of industrial services as a discontinued operation following the agreement to sell it. Pro forma data applying the reclassification of Thiess as an "Operating equity method result" (income from associates and joint ventures included in ordinary activities) following the sale of 50% of the company at the end of 2020. Negative extraordinary