

Mr. Florentino Pérez Rodríguez

Born in Madrid in 1947, Mr. Pérez Rodríguez is a Civil Engineer, having graduated from the Polytechnic University of Madrid.

In his teaching career, he was a lecturer in Physical Foundations of Technology at the Higher Technical School of Civil Engineering in Madrid.

He started his professional career in 1971 as Director of the Spanish Road Association.

In 1976 he joined the Civil Service as Director of Drainage and the Environment for Madrid City Council, Deputy General Manager of the Centre for the Development of Industrial Technology (CDTI) of the Ministry of Industry, General Manager of Transport Infrastructure for the Ministry of Transport and Under Secretary and Chairman of the Institute for Agrarian Reform and Development (IRYDA) of the Ministry of Agriculture.

He returned to the private sector in 1983 as Chairman and Chief Executive Officer of Construcciones Padrós, S.A.

He is currently Chairman and CEO of ACS, Actividades de Construcción y Servicios, S.A., Vice Chairman of Abertis Infraestructuras, S.A. and on the Board of Sanef.

MEMBER OF THE FOLLOWING BOARDS OF DIRECTORS:

Group ACS Companies

- Chairman of ACS SERVICIOS, COMUNICACIONES Y ENERGÍA, S.L.

Listed Companies

- Vice Chairman of ABERTIS INFRAESTRUCTURAS, S.A.

Position in the Board Directors	Classes of Board members	Name or corporate name of significant shareholder represented or that proposed his appointment	First and successive appointments	Number of voting rights	Number of Indirect voting rights (*)	% of total voting rights
Chairman and CEO	Executive	INVERSIONES VESAN, S.A.	1989-06-28 1994-06-30 1999-06-29 2003-10-14 2008-12-03	0	39.397.625	12,521%

(*) Held through: Name or corporate name of the direct shareholder	Number of voting rights	% of total voting rights
INVERSIONES VESAN, S.A.	39.397.625	12,527%

RIGHTS OVER SHARES IN THE COMPANY

Number of option rights held directly	Number of option rights held indirectly	Equivalent number of shares	% of total voting rights
2.336.430	0	2.336.430	0,743%