

Mr. Javier Monzón de Cáceres

An Economist, born in Madrid, Mr. Monzón de Cáceres has been Chairman of INDRA since its creation.

He has been the Director for Large Companies in CAJA MADRID, as well as Financial Director and Chairman of Telefónica Internacional and General Manager of Corporate Development in TELEFONICA.

He is currently Vice Chairman of the Spanish Circle of Employers and of the American Chamber of Commerce in Spain

MEMBER OF THE FOLLOWING BOARDS OF DIRECTORS:

Group ACS Companies

- Member of the Board of ACS SERVICIOS Y CONCESIONES, S.L.

Listed Companies

- Chairman of INDRA SISTEMAS, S.A.
- Member of the Board of YPF (Argentina)
- Member of the Board of LAGARDERE SCA (France)

Position in the Board Directors	Classes of Board members	Name or corporate name of significant shareholder represented or that proposed his appointment	Primer y sucesivos nombramientos	Number of voting rights	Number of Indirect voting rights	% of total voting rights
Member of the Board	Proprietary & External	CORPORACIÓN FINANCIERA ALCOR, S.A.	2004-05-20 2008-05-25	4.200	0	0,001%