

1H 2019 Results Presentation

6M19 Key figures

Figures in € million		YoY Var.	FX adjusted var.
SALES	18,817	+5.8%	+3.6%
BACKLOG	76,502	+9.6%	+9.3%
EBITDA (1)	1,621	+15.1%	+15.2%
EBIT (1)	1,098	+9.7%	+9.7%
NET PROFIT	523	+17.1%	+17.3%
Net FFO LTM (2)	2,067	+19.9%	
(NET FIN. DEBT)/NET CASH	(725)	+667 ⁽³⁾	

⁽¹⁾ Including contribution from Abertis, operating associates and JVs

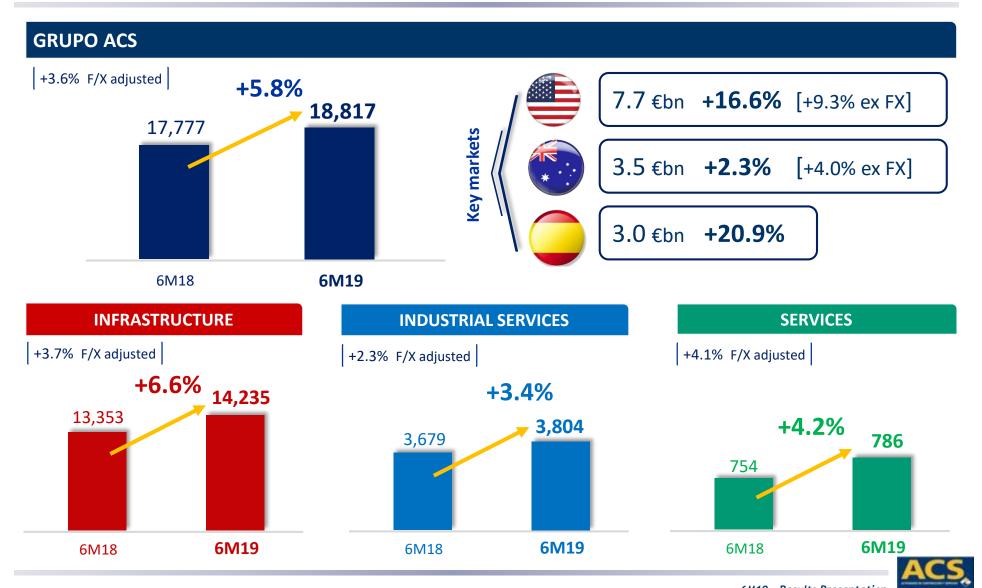
LTM = Last 12 months



⁽²⁾ EBITDA - Net financial expenses and taxes + dividends received - other operating cash income/expenses + WC variations - Net CAPEX

⁽³⁾ LTM variation incorporates 1.3 €bn equity investment in Abertis and renewables

Sales evolution across activities and top 3 markets



Operating results

6M18

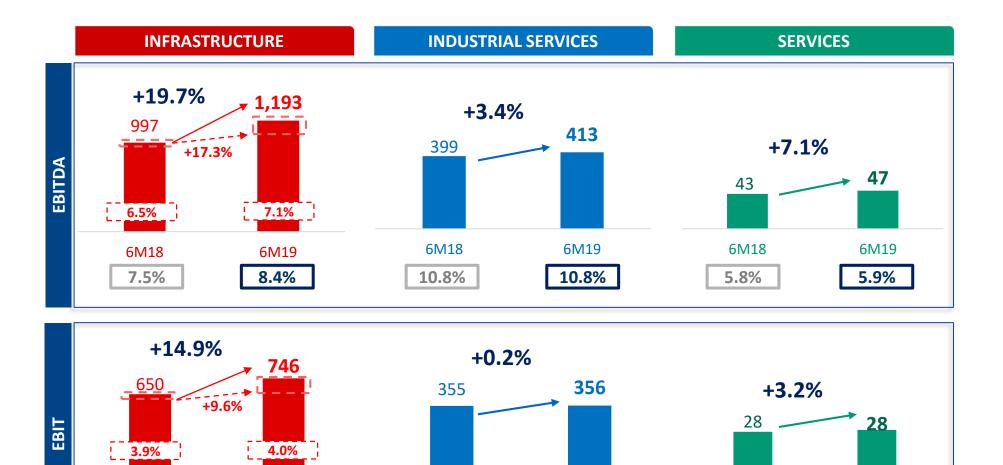
4.9%

6M19

5.2%



Margin over sales



6M19

9.4%

6M18

9.7%



6M19

3.6%

6M18

3.7%

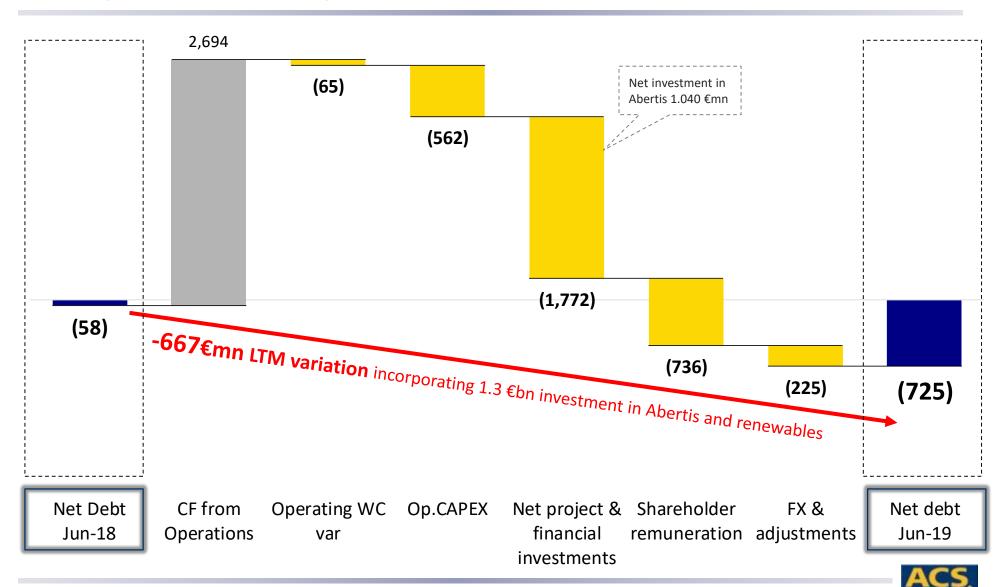
Net Profit by activities

6M18	6M19	Var.
248	294	+18.5%
220	184 =	+4,6% YoY like for like growth*
29	110	
214	221	+3.5%
17	19	+12.3%
(33)	(12)	
447	523	+17.1%
	248 220 29 214 17 (33)	248 294 220 184 29 110 214 221 17 19 (33) (12)

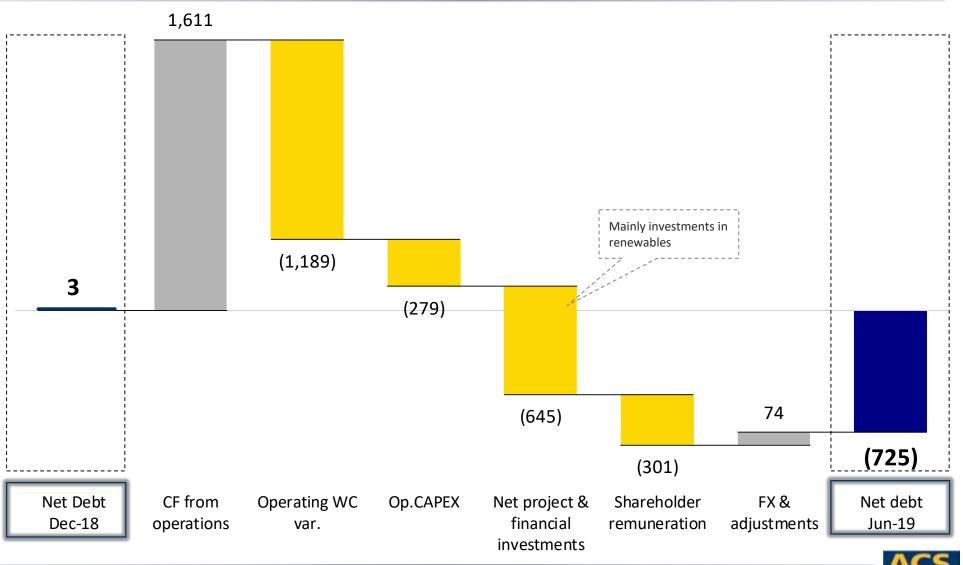
^{*}Considering the same stake in HOCHTIEF in both periods as in 6M18 stake in HOCHTIEF stood at 71,8% and in 6M19 stood at 50,4% after the sale of a minority stake in the company



Strong LTM cash flow generation



6M19 Net Debt evolution



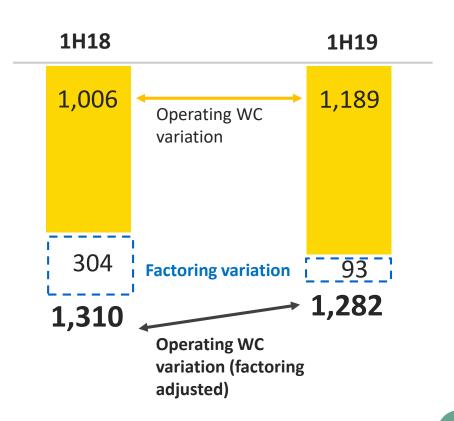
NOTE: € 85mn received from the pending collection from Urbaser sale was already accounted as current financial assets, thus included in the net debt.

Figures in Euro Million

6M19 - Results Presentation

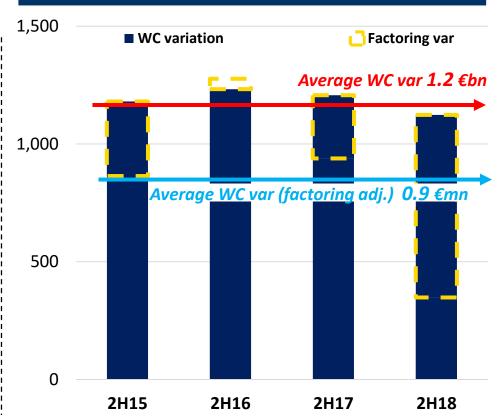
Operating WC variation

WC & Factoring variation 1H19 vs 1H18



Adjusted Operating WC variation in line with the previous years due to seasonality effect of the business

2H Operating WC variation

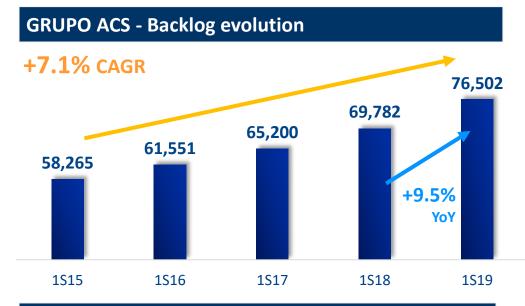


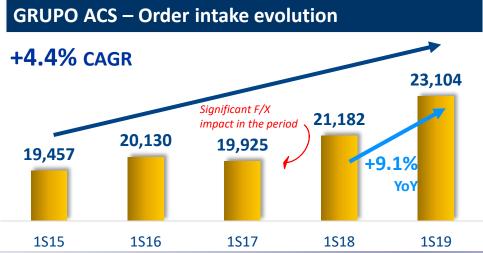
2H recovering trend reassuring strong capacity in operating cash flow generation



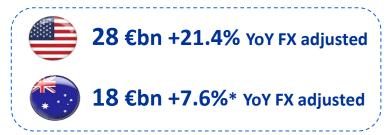


Positive Backlog trend





 Robust and diversified backlog with a solid growing trend, particularly in the Group's strategic markets.



High quality of the order intake with an increasing weight of lower risk business profile such as "Alliance style" contracts, construction management, infra and mining services and PPP projects.



Strong order intake in 1H19

	ASIA PACIFIC		CIC	NORTH AMERICA	
RAILWAYS	PPP Project for the financing, design, construction and operation of the Cross River Rail project, new 10-kilometer metro line in the capital	1,683 €MN	HYDRAUI	Construction of a plant and tunnel for the treatment of water pollution (Los Angeles, United States)	557 €MN
~	Brisbane, in Queensland (Australia)	1 ,000	Ş	ASIA PACIFIC	
10	NORTH AMERICA		RAILWAYS	PPP Project for delivery and maintenance of a new regional rail fleet and	457 €MN
ROADS	Project for the expansion of the I-64 tunnel in the Hampton Roads region (Virginia) to expand capacity to six lanes	1,236 €MN	***************************************	construction of a new maintenance facility in Dubbo, New South Wales (Australia)	TJ/ EIVIN
œ	throughout the corridor (United States)		A	ASIA PACIFIC	
WS	EUROPE		INFRA	Contract for 5 years of the maintenance and logistics services of the metropolitan trains of Sydney (Australia)	392 €MN
RAILWAYS	Project extending and upgrading Euston Station (London), for the new High Spee				
Ζ	railway (London, United Kingdom)	Tios revins	STS	AFRICA	
_			NTEGRATED PROJECTS	Construction of two 5,000 tons-per-day sulphuric acid plants in Jorf Lasfar industrial site (Morocco)	253 €MN
٦ _{(a}	AFRICA		Z		<u></u>
CONTRACI	Mining contract at Debswana Diamond Company's Jwaneng Mine	744 €MN	NA- S	AFRICA	202
ÖΣ	Cut 9 project (Botswana)		NEWA. BLES	Project for Azito's combined cycle power	202 €MN

plant extension to 280 MW in Ivory Coast

Conclusions

- 1 Positive operating performance across activities
- 2 Solid Net Profit and LTM cash generation
- Robust Backlog and solid pipeline in strategic markets with improved risk profile

ON TRACK TO MEET FY 2019 TARGETS

Gordie Howe transnational bridge under construction, linking the cities of Windsor and Detroit, (USA – Canada)





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