



1Q 2016 Results Presentation

Results Highlights



Positive results across activities

Net profit growth by 6%

Improved operating margins

Like for like EBIT increase despite sales slowdown

Significant reduction of financial expenses

2015 de-gearing process and debt restructuring paying off

Backlog growth despite negative forex impact

AUD & MEX depreciation vs EUR

Key financials 1Q16



			Like for Like*		
Sales	€ 7.922 mn	-7,6%	-4,7%	Slowdown of activity in Australia due to	
				(1) Termination of large LNG	
EBITDA	€ 597 mn	-9,5%	-3,4%	projects; and (2) New awards, given their size, take longer to start	
EBIT	€ 433 mn	-4,9%	+3,2%	Improved operating margins, particularly in HOCHTIEF	
Net Profit	: € 220 mn	+6,0%	+10,4%	Strong impact of debt structure rationalization	
Backlog	€ 67,1 bn	+0,1%	+6,6%	Negative impact of forex Book to Bill LTM ratio > 1.1x	

^{*} Adjusted by renewables and forex impact

1. Strong bottom line growth across activities



€mn	3M15	3M16	Variation
Construction	56	72	+29,8%
Industrial Services ex renewables	111	113	+1,8%
Renewables contribution	6	0	
Environment	22	23	+4,4%
Corporation	12	11	
Net Profit	207	220	+6,0%



Forex significant negative impact across activities

Construction affected by top line decrease in Australia

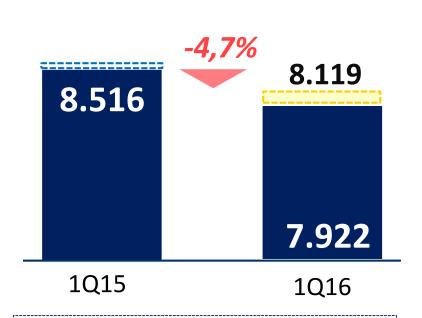


Excellent operating performance with improved margins

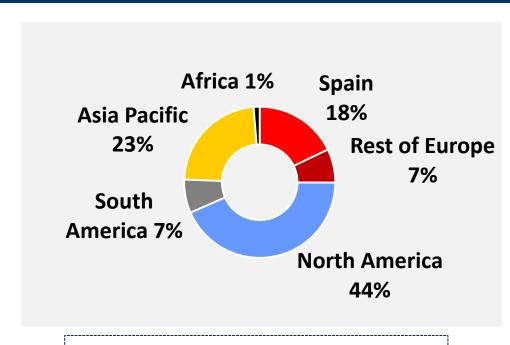
Strong impact of de-gearing process on financial expenses



SALES (€mn) and **breakdown** by geographies



- Large LNG projects termination
- New sizeable awards take longer to start



Double digit growth in North America



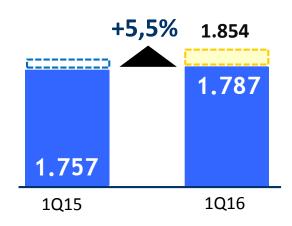
SALES breakdown by activity (€mn)

CONSTRUCTION

-8,9% 5.457 5.3621015 1016

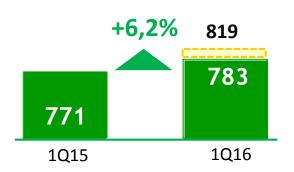
- Affected by CIMIC top line decrease
- Rest of areas growing by 5.6%

INDUSTRIAL SERVICES



- Positive performance ex renewables
- Affected by MEX depreciation vs EUR

ENVIRONMENT

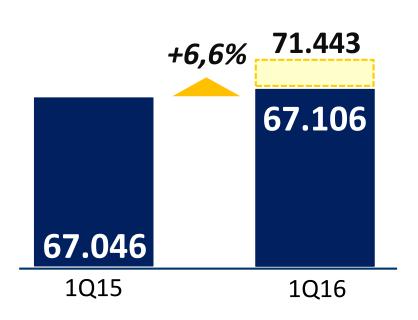


- Positive performances across the areas of activity
- Growth in Spain, France and UK

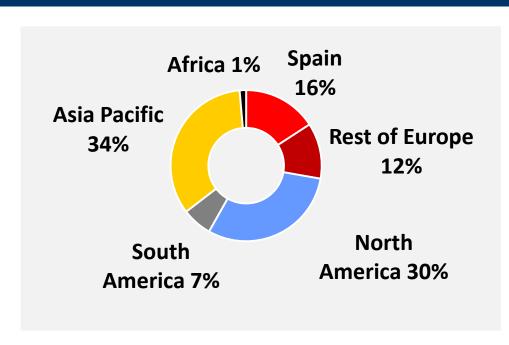
Like for like variations



BACKLOG (€mn) and breakdown by geographies



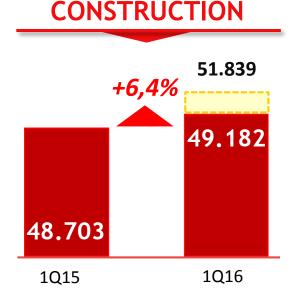
 Significant forex impact, particularly from AUD depreciation (5,3%) and MXN (20%)



Solid growth in North America & Asia Pacific regions



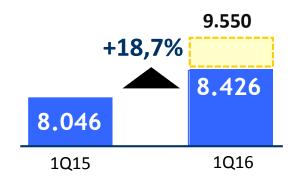
BACKLOG breakdown by activity (€mn)





Stability in Europe

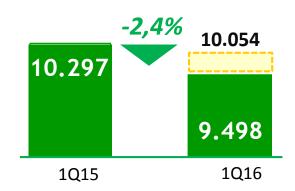
INDUSTRIAL SERVICES





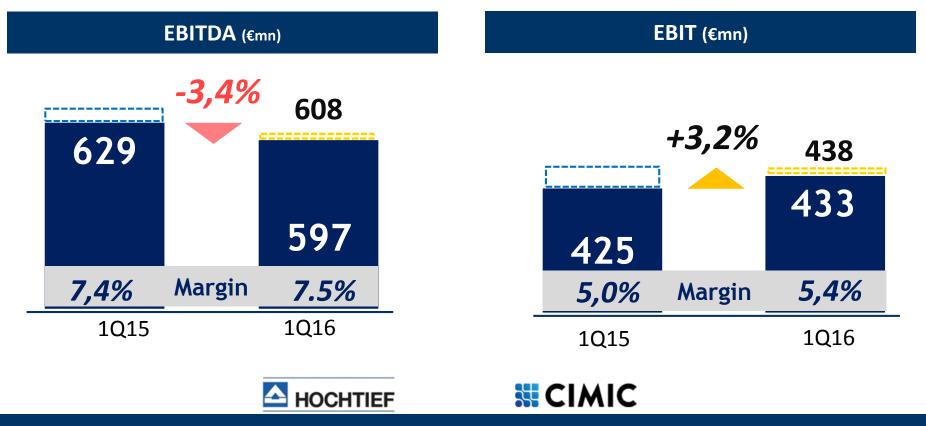






 Negative forex impact from Latam currencies





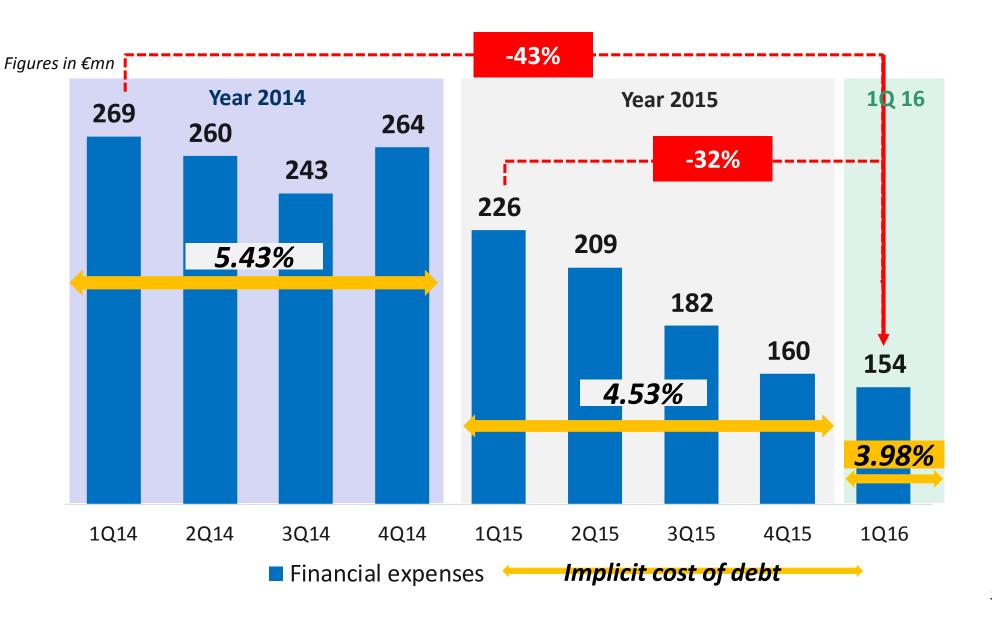
Positive impact of transformation process in HOCHTIEF

Improved operating margins

Like for like variations Forex Renewables assets 9

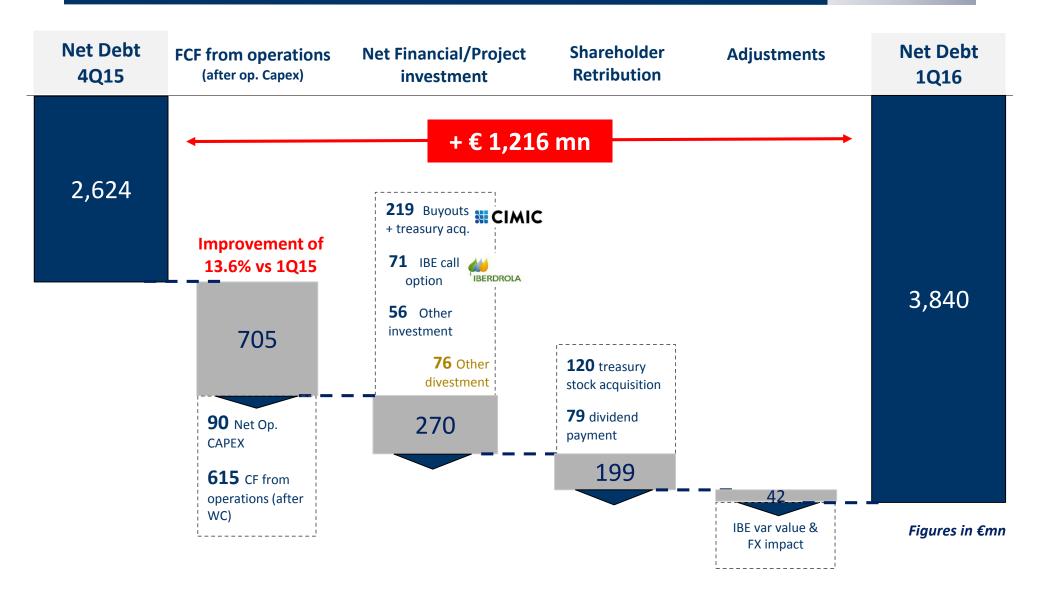
3. Significant reduction of financial expenses





3m Net Debt evolution







Total Net Investments 3m16 = € 360 mn

Net Operating Capex € 90 mn

Construction € 50 mn

mn **IIII CIMIC** € 23 mn

Industrial Services

€2 mn

Environment

€ 38 mn

Net Financial /
Project Investments

€ 270 mn

HOCHTIEF

CIMIC

€ 219 mn

CIMIC: Segdman & Devine buyouts + Treasury stock

Remaining activities

DRAGADOS

IRIDIUM

obra

Courbaser

€ (20) mn

Construction Ex-HOT: **€ 7 mn**

Industrial Services: € (26) mn

Environment: € (1) mn

Corporation*

€ 71 mn

call option

Conclusions



Good set of 1Q16 results

despite negative FX impact and Australian revenue downside

Transformation and de-gearing processes paying off through operating and financial improvements

Robust and diversified backlog which guarantees ST future growth

On track to achieve 2016 goals

