

# 06.

Annual Report  
ACS Group



# Management Bodies

## Board of Directors

### Chairman and CEO

#### Mr. Florentino Pérez Rodríguez ■

Civil Engineer  
Chairman and CEO of ACS Group since 1993  
Member of the Board of Directors of ACS Group since 1989

### Executive Vice Chairman

#### Mr. Antonio García Ferrer ■

Civil Engineer  
Member of the Board of Directors of ACS Group since 2003  
Member of the Board of Directors of Abertis Infraestructuras  
Member of the Board of Directors of Unión Fenosa

### Vice Chairman

#### Mr. Pablo Vallbona Vadell ■ ■

Naval Engineer and MBA from the IESE  
Member of the Board of Directors of ACS Group since 1997  
Executive Vice Chairman of Banca March  
Vice Chairman of Corporación Financiera Alba  
Vice Chairman of Abertis Infraestructuras

### Member of the Board of Directors

#### Mr. José María Loizaga Viguri ■ ■

Economist  
Member of the Board of Directors of ACS Group since 1989  
Chairman of Mercapital, S.L.  
Chairman of Cartera Hotelera, S.A.  
Chairman of Bodegas Lan  
Vice Chairman of Zardoya Otis  
Member of the Board of Directors of Mecalux  
Member of the Board of Directors of Unión Fenosa

#### Mr. José María Aguirre González ■

Doctorate in Civil Engineering  
Member of the Board of Directors of ACS Group since 1995  
Chairman of Banco Guipuzcoano  
Member of the Board of Directors of Acerinox  
Member of the Board of Directors of Siemens España

#### Mr. Agustín Batuecas Torrego

Civil Engineer  
Member of the Board of Directors of ACS Group since 1999  
Chairman and CEO of Continental Auto  
Vice Chairman of Fenebús

#### Mr. Álvaro Cuervo García ■

Doctorate in Economics. Professor of Business Economics  
Member of the Board of Directors of ACS Group since 1997  
Member of the Advisory Board of Privatisations  
Member of the Board of Directors of ThyssenKrupp  
Member of the Board of Directors of SONAE INDUSTRIA, SONAE SGPS  
Member of the Board of Directors of BME

Member of the Executive Committee ■

Member of the Audit Committee ■

Member of the Appointment and Remuneration Committee ■



**Mr. Manuel Delgado Solís** ■

B.S. in Pharmacy. Lawyer  
Member of the Board of Directors of ACS Group since 2003  
Member of the Board of Directors of Unión Fenosa

**Mr. Javier Echenique Landiribar** ■ ■

B.A. in Economics  
Member of the Board of Directors of ACS Group since 2003  
Member of the Board of Directors of Telefonica España  
Member of the Board of Directors of Telefonica Móviles Mexico  
Member of the Board of Directors of Uralita  
Member of the Board of Directors of ENCE  
Member of the Board of Directors of Repsol YPF

**Mr. Isidro Fernández Barreiro**

Industrial Engineer MBA from the IESE  
Member of the Board of Directors of ACS Group since 2003  
Vice Chairman of Corporación Financiera Alba  
Member of the Board of Directors of Banca March  
Member of the Board of Directors of Prosegur

**Mr. Joan-David Grimà i Terré**

Doctorate in Economics and Business Studies  
Member of the Board of Directors of ACS Group since 2003  
General Manager of Santander Central Hispano  
Member of the Board of Directors of TEKA S.A.

**Mr. Pedro López Jiménez** ■

Civil Engineer  
Member of the Board of Directors of ACS Group since 1989  
Chairman of Unión Fenosa  
Member of the Board of Directors of CEPESA  
Member of the Board of Directors of Keller Group Plc  
Member of the Board of Directors of Atlas Copco, SAE  
Member of the Board of Directors of Indra Sistemas, S.A.  
Vice Chairman of Dragados

**Mr. Santos Martínez-Conde Gutiérrez-Barquín** ■ ■

Civil Engineer  
Member of the Board of Directors of ACS Group since 2001  
General Manager of Corporación Financiera Alba  
Member of the Board of Directors of Acerinox  
Member of the Board of Directors of Unión Fenosa

**Mr. Javier Monzón de Cáceres**

B.A. in Economics  
Member of the Board of Directors of ACS Group since 2003  
Chairman of Indra

**Mr. Miquel Roca i Junyent**

Lawyer  
Member of the Board of Directors of ACS Group since 2003  
Secretary of the Board of Directors of Abertis Infraestructuras  
Secretary of the Board of Directors of Banco de Sabadell

**Mr. Julio Sacristán Fidalgo** ■

B.S. in Chemistry  
Member of the Board of Directors of ACS Group since 1998

**Mr. Francisco Servando Verdú Pons**

B.A. in Economics and MBA from the Chicago University  
Member of the Board of Directors of ACS Group in the period  
2002-2003 and re-elected in 2006  
CEO of Banca March  
Member of the Board of Directors of Corporación Financiera Alba

**Secretary General and  
Member of the Board of Directors**

**Mr. José Luis del Valle Pérez** ■ ■ ■

Lawyer and State Attorney  
Member of the Board of Directors of ACS Group since 1989



# Management Bodies

## Management Committee



**Mr. Florentino Pérez Rodríguez**  
*Chairman and CEO*

Born in 1947.  
Civil Engineer.

Although Mr. Pérez started his career in the private sector, he held different posts in the Public Administration between 1976 and 1982 when he was Delegate for Sanitation and Environment of the Madrid City Council, General Sub-Director of Promotion of the Centre for the Development of Industrial Technology in the Ministry of Industry and Energy, General Manager of Transport Infrastructures in the Ministry for Transport, as well as Chairman of IRYDA in the Ministry of Agriculture. In 1983, he returned to the private sector as top executive of Construcciones Padrós, S.A., of which he was one of the main shareholders. Since 1993, he has been the Chairman and CEO of the ACS Group, first as the chairman of OCP Construcciones S.A., and since 1997 as the chairman and CEO of the so-called ACS Group.



**Mr. Antonio García Ferrer**  
*Executive Vice Chairman*

Born in 1945.  
Civil Engineer.

Mr. García started his career in Dragados y Construcciones, S.A. in 1970. After assuming various positions of responsibility in the construction company, in 1989 he was appointed Regional Manager for Madrid. Then in 1998 he was placed at the head of the Building business and in 2001 he became General Manager of the Industrial and Services Divisions. In 2002 Mr. García was appointed as the Chairman of Grupo Dragados, S.A., and in December 2003 he became the Executive Vice Chairman of the ACS Group.



**Mr. Marcelino Fernández Verdes**  
*Chairman of the Construction and Concessions and Services Areas*

Born in 1955.  
Civil Engineer.

Mr. Fernández joined the Group in 1987 and was appointed General Manager in 1994. In 1998 he became the CEO of ACS Proyectos, Obras y Construcciones S.A., and in 2000 was appointed Chairman of the company. He is the Chairman of Dragados and responsible for the areas of Construction, Concessions, Environment & Logistics.



**Mr. Ignacio Pérez Rodríguez**  
*Chairman of the Industrial Services and Energy Areas*

Born in 1952.  
Civil Engineer.

After initiating his professional career in the construction sector, Mr. Pérez held several relevant management posts in Control Presupuestario and Bancoval, until 1991, when he joined the ACS Group as Chairman of Semi. He was named CEO of Grupo Cobra in 1997. At present he is Chairman of ACS, Servicios, Comunicaciones y Energía, the Services, Communications and Energy area of the ACS Group and responsible for the areas of Industrial Services and Energy of the Group.





**Mr. Ángel García Altozano**  
Corporate General Manager

Born in 1949.  
Civil Engineer and MBA, University of Dayton.

Mr. García started his professional career in the construction sector. He was General Manager of the Instituto Nacional de Industria (INI) and President of Bankers Trust for Spain and Portugal. In 1997 he joined the ACS Group as Corporate General Manager with responsibility over the economic-financial areas, corporate development and affiliates.



**Mr. José Luis del Valle Pérez**  
Secretary General

Born in 1950.  
Lawyer and State Attorney.

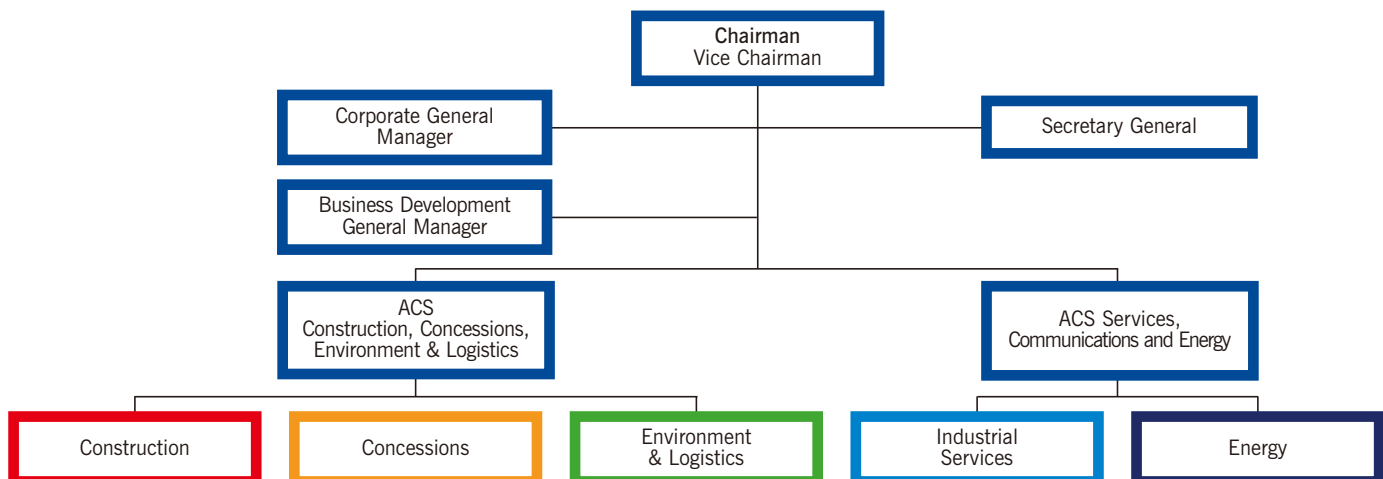
From 1974 until 1983, Mr. del Valle held various positions in the Public Administration and was a member of the Parliament from 1979 to 1982 and Deputy Secretary of the Ministry of Territorial Administration. He has been a member of the Board of Directors of the ACS Group since 1989 and has been the Secretary General to the Board of Directors since 1997.



**Mr. Demetrio Ullastres Llorente**  
Business Development General Manager

Born in 1945.  
Civil Engineer.

Mr. Ullastres joined Grupo Dragados in 1969, and has carried out his entire professional career within the company where he has been head of the Building activity, Manager of Civil Engineering, International Director, Chairman of Dragados Industrial, Chairman of Dragados Construcción, General Manager of Grupo Dragados in charge of Concessions and Construction and Chairman of ACS, Servicios, the Services area of the ACS Group. Actually he is the Business Development General Manager and Chairman of TBI.



# Management Bodies

## Management Team

### ACS, Actividades de Construcción y Servicios

Mr. Florentino Pérez Rodríguez  
*Chairman and CEO*

Mr. Antonio García Ferrer  
*Executive Vice Chairman*

Mr. Ángel García Altozano  
*Corporate General Manager*

Mr. Demetrio Ullastres Llorente  
*Business Development  
General Manager*

Mr. José Luis del Valle Pérez  
*Secretary General*

### Construction, Environment & Logistics and Concessions

Mr. Marcelino Fernández Verdes  
*Chairman and CEO*

Mr. Luis Nogueira Miguelsanz  
*Secretary General*

### Construction

#### Dragados

Mr. Marcelino Fernández Verdes  
*Chairman and CEO*

Mr. Juan Ernesto Pérez Moreno  
*Executive Assistant to the Chairman*

Mr. Antonio Alfonso Sánchez  
*Assistant to the Chairman*

Mr. Ignacio Segura Surinach  
*General Manager*

Mr. Luis Nogueira Miguelsanz  
*Secretary General*

Mr. José M<sup>a</sup> López Piñol  
*Building Managers*

Mr. Ricardo Martín de Bustamante  
*Civil Works Manager*

Mr. Antonio Cortés Sánchez  
*Internacional Manager*

Mr. Octavio del Real Sánchez  
*Subsidiary Companies Manager*

Mr. Maximiliano Navascués Redondo  
*Contracting Manager*

Mr. Alfonso Costa Cuadrench  
*Technical Services*

#### Vías y Construcciones

Mr. Manuel Pérez Beato  
*Chairman and CEO*

Mr. Gonzalo Gómez Zamalloa  
*General Manager*

Mr. Manuel Álvarez Muñoz  
*Civil Works Manager*

Mr. Ignacio Legorburu Escobar  
*Building Manager*

#### Tecsa

Mr. José María Aguirre Fernández  
*CEO*

#### Drace

Mr. Juan José Sacristán  
*CEO*

#### Drace Medioambiente

Mr. Fernando García Arribas  
*CEO*

#### Drace Servicios Portuarios

Mr. Eloy Domínguez  
*CEO*

#### Geocisa

Mr. Francisco Javier Asencio Marchante  
*CEO*

#### Cogesa

Mr. Enrique Pérez Rodríguez  
*CEO*

## Environment & Logistics

### Urbaser

Mr. Javier Polanco Gómez-Lavín  
*CEO*

Mr. José Naranjo Hiraldo  
*General Manager*

### Dragados SPL

Mr. Juan Carlos Pery Paredes  
*CEO*

### Continental Auto

Mr. Agustín Batuecas Torrego  
*Chairman and CEO*

### Clece

Mr. Cristóbal Valderas Alvarado  
*CEO*

## Concessions

### Iridium

Mr. Manuel García Buey  
*CEO*

Mr. Victor Revuelta García  
*General Manager*

Mr. Francisco Fernández Lafuente  
*General Manager*

## ACS Services, Communications and Energy

Mr. Ignacio Pérez Rodríguez  
*Chairman and CEO*

Mr. José Alfonso Nebrera García  
*General Manager*

Mr. José Romero de Ávila González-Albo  
*General Secretary*

### Cobra Group

Mr. Eugenio Llorente Gómez  
*CEO of Cobra*

Mr. Daniel Vega Baladrón  
*CEO of SEMI and MAESSA*

Mr. Juan Agustín Sánchez Bernal  
*Chairman of ETRA, API and IMES*

Mr. José Reis Costa  
*Chairman of CME*

### Dragados Industrial

Mr. Lorenzo Díaz Revenga  
*Chairman and CEO*

Mr. Carlos Rodríguez Méndez  
*General Manager of CYMI*

Mr. Mateo Rodríguez-Sánchez Moral  
*General Manager of Ingeniería Industrial y Plantas*

Mr. Pedro Ascorbe Trián  
*General Manager of Dragados Offshore*

Mr. Juan Enrique Ruiz González  
*General Manager of Sice Tecnología y Sistemas*

Mr. Antonio Benítez Vilchez  
*General Manager of Masa*